

1st MARINE DIVISION

“The Blue Diamond”



Commanding
General's



NO BETTER FRIEND...



NO WORSE ENEMY





A day may come
when the courage
of men fail, when
we forsake all our
friends and break
all bonds of
fellowship, but it is
not this day.

WE STICK
TOGETHER

We are returning to Iraq –
There's a fight going on
there, so that's where we
belong.

• Commanding General's remarks	
• Orientation	G-3
• Situation	
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• Administration and Logistics	
– Chaplain Support	Division Chaplain
– Medical Issues	Division Surgeon
– Rules of Engagement	SJA
– Media Brief	PAO

ORIENTATION

- You will be in the “Cradle of Civilization”
- A civilization US & British troops freed after a 20 year long



IRAQ



Estimated Tour Length

- 7 Months
- Marines with 4 Months left on active duty *will* deploy.
- Leave authorization
 - Only for emergency leave.

Family Members

- Medical & Dental: no reduction.

PAY

YOUR INCREASE IN PAY PER MONTH:

IMMINENT DANGER PAY 225.00

DEPLOYED PER DIEM 105.00

HARDSHIP DUTY 100.00

TOTAL ENTITLEMENTS 430.00

And NO Federal tax +107.00 (LCpl.)

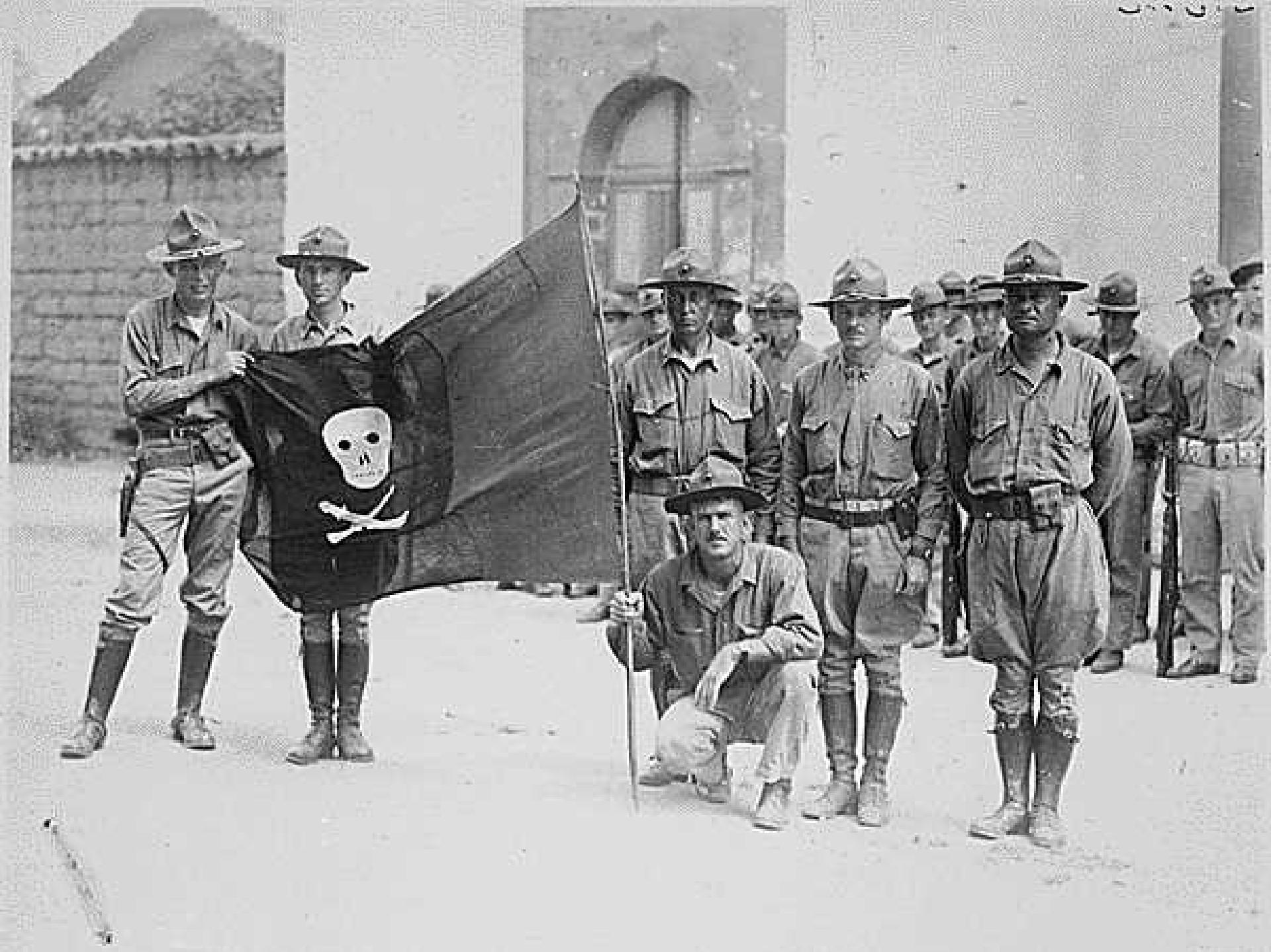
TOTAL EXTRA PAY 537.00
(LCpl.) **+**

Family Separation Pay \$250

**Marines will take
everything in stride -
the Marines have
landed, the situation
is well in hand.**

LEGACY

WE WILL EXECUTE IN THE
SAME MANNER AS CHESTY
PULLER AND DAN DALY.









NO BETTER
FRIEND,



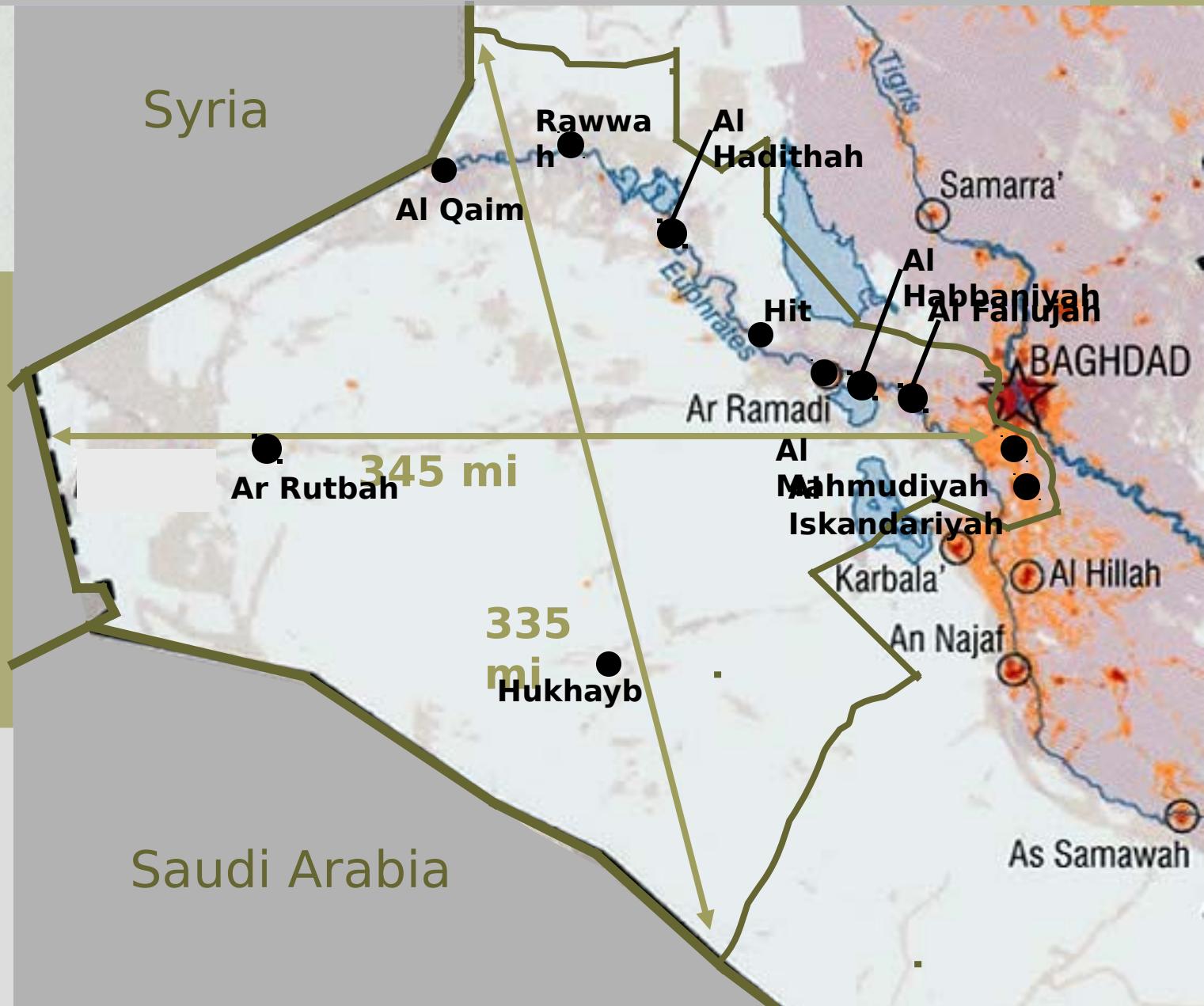
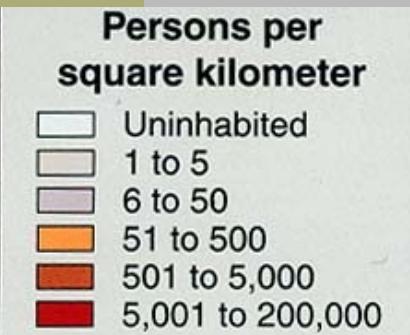
NO WORSE ENEMY

A photograph of a soldier in camouflage gear and a helmet holding a small child in a field. The soldier is looking directly at the camera with a serious expression. The child is wearing a pink shirt and blue pants. The background is a field with other soldiers visible.

**FIRST, DO NO
HARM**

REQUEST MAST

OUR ZONE





WEATHER

- March - (High 73 / Low 50)
- August - (High 125 / Low 75)
- Frequent morning river fogs
- Sandstorms
- Monitored hydration is every NCO's responsibility over subordinates
- We'll start out cold and end up hot.
Be flexible. Be STURDY.

FORMER REGIME ELEMENT (FRE)



**NO FUTURE
FOR ENEMY
AGAINST
OUR FORCES**





SHOW RESPECT

- Hand shakes
- Waves – constant, never-ending
- Show absolute respect for Arab women
- Kindness to children
- Respect for Sheiks



SHOW RESPECT



- Courtesy shown to all when we must cordon and search areas/homes
- Sunglasses off while talking with Iraqis

SHOW RESPECT

- Unless restraining a struggling man, we never step on anyone during our operations
- Even in combat, we don't lose our humanity



OUR JOB

- Defeat the Former Regime Elements (FRE)
- Diminish the resentment against Coalition Forces to gain Iraqi trust



IRAQ

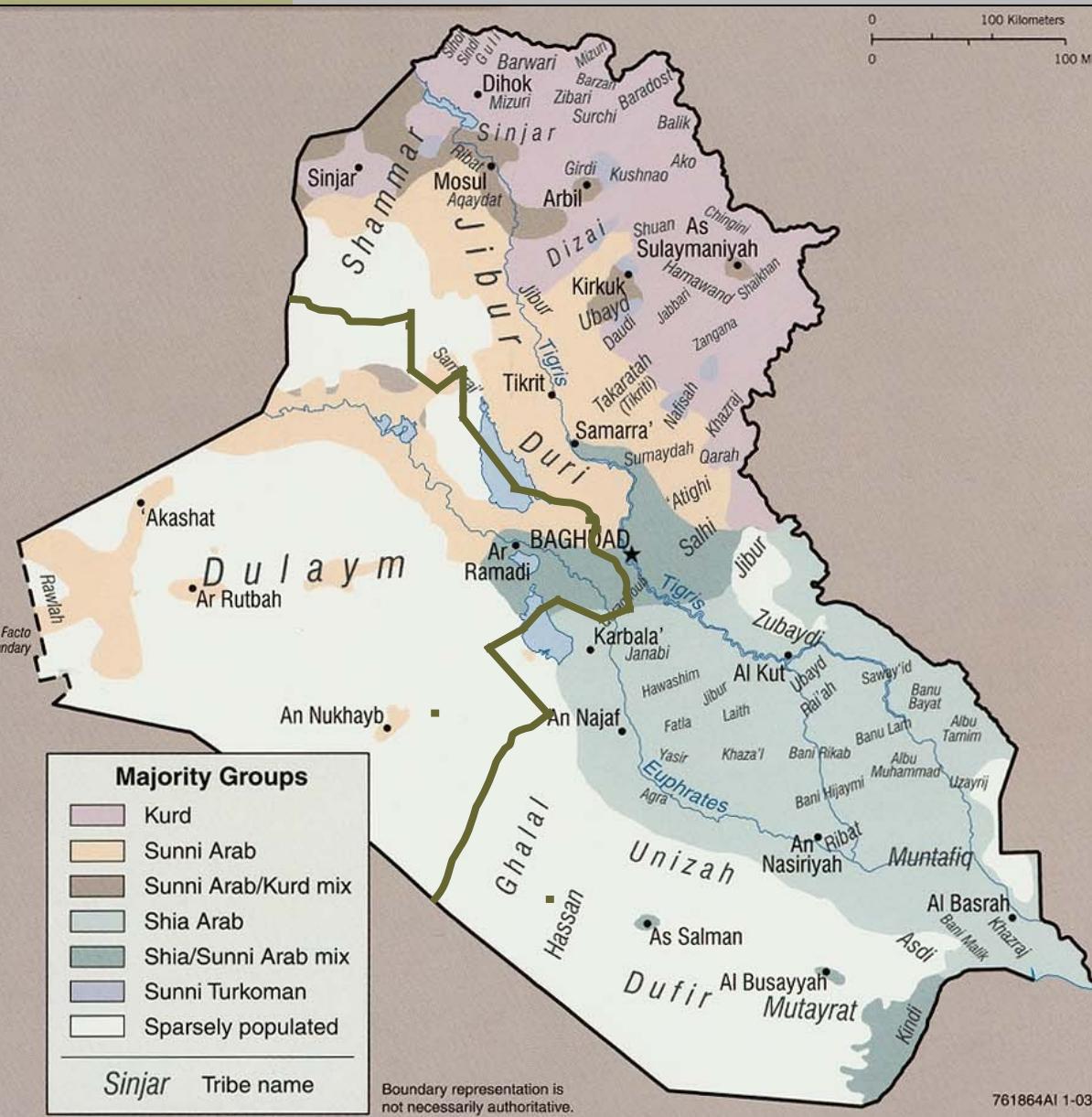
- Total Population: 23 million
- Population in our zone: 1.5 million
- Some speak English
- 65% Shia, 32% Sunni
- In our zone, mostly Sunni
- Most live in cities and villages

ISLAM

- All Muslims base their faith on submitting to the will of God. The Koran is like our Bible in its uses.
- Muslims refer to Christians, Jews and Muslims as “People of the Book” due to our common religious heritage.



TRIBES



- The major tribal confederation in our zone is Dulaym.
- Dulaym is comprised of over 80 sub tribes. Sub tribes are broken down further into clans and families.
- Tribes are NOT uniform in their views of Coalition Forces. Some like us. Some do not.

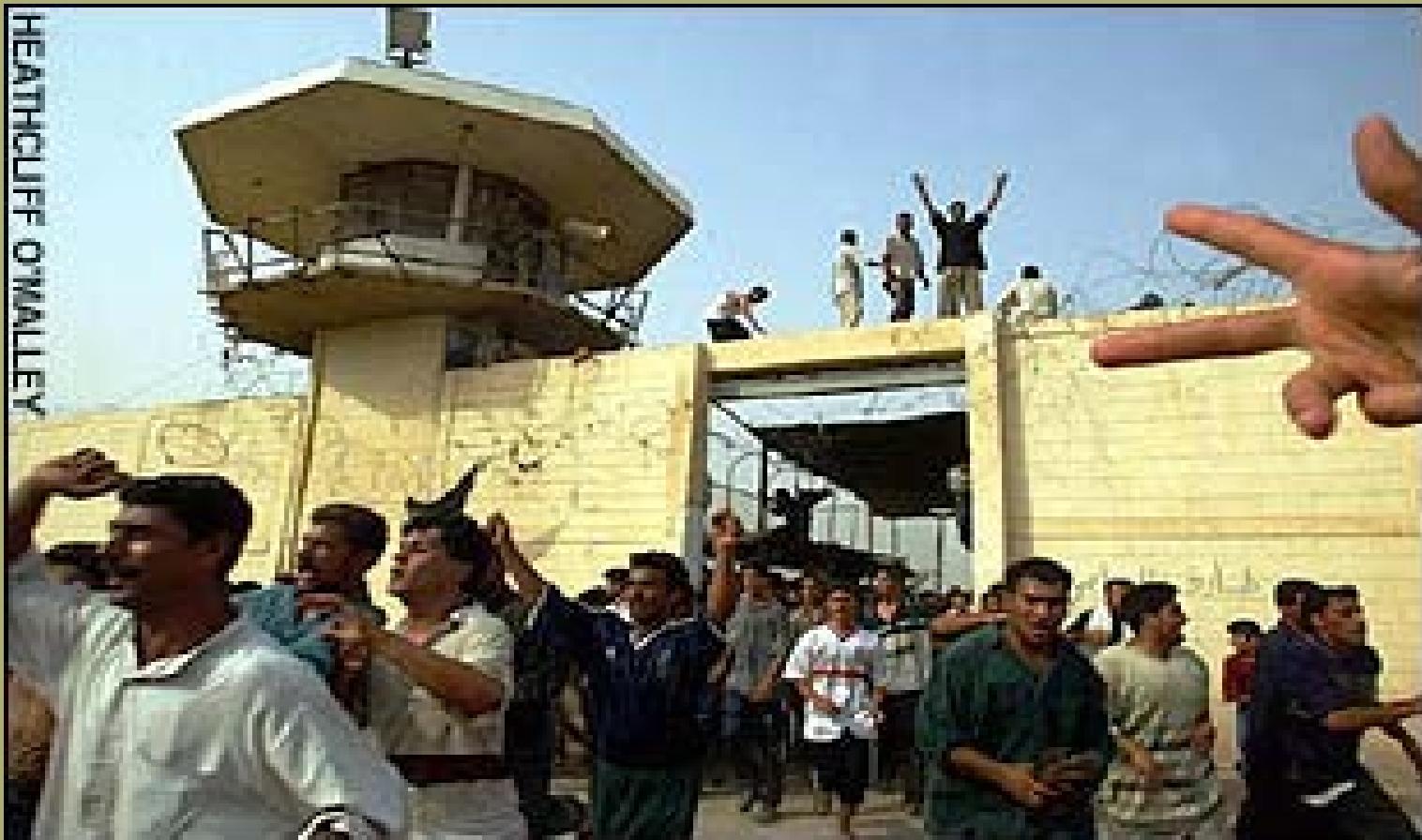
THREAT

- **Enemy Threat Groups**
- **Tactics & Techniques**
- **Improvised Explosive Devices IED**

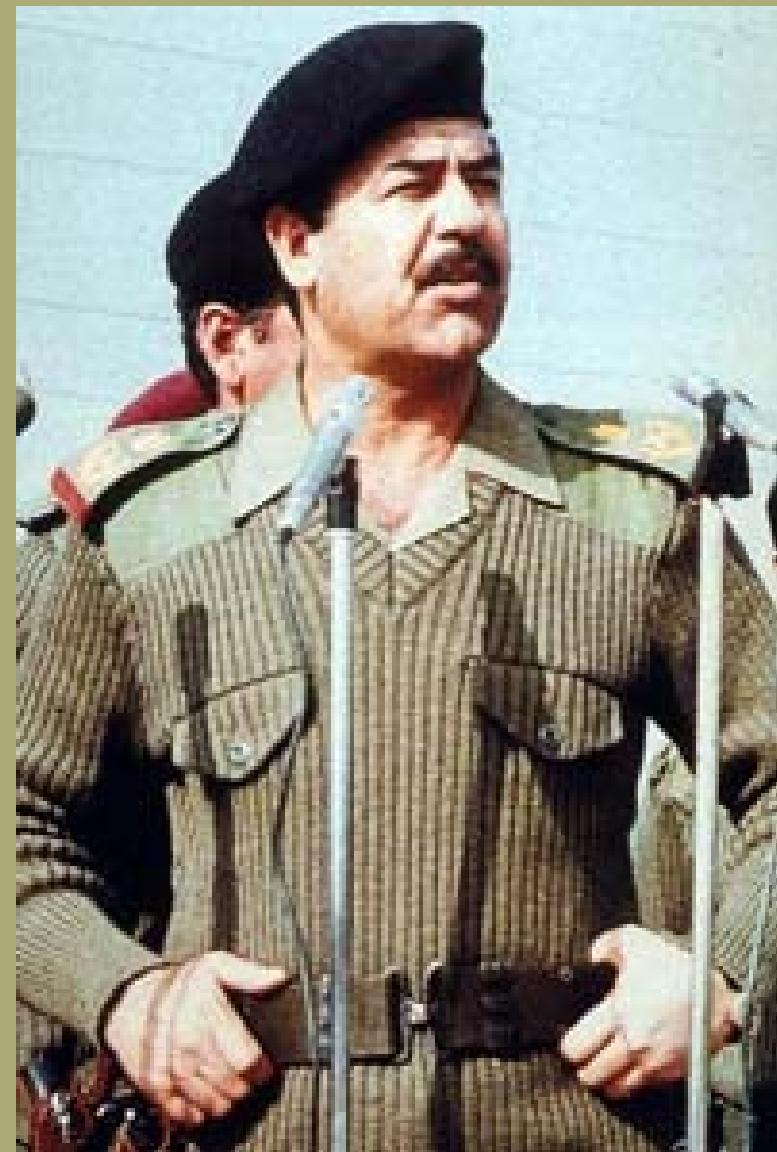


THREAT GROUPS

- Former Regime Elements (FRE)
- Jihadists and Terrorists
- Criminals



FORMER REGIME ELEMENTS (FRE)



- **Saddam is gone, but some of his thugs are still around.**
- **Want to force us to withdraw from a weak Iraq.**
- **The Iraqi people will help us get these guys.**
- **Remember, some Iraqis may be risking their lives by helping us.**

JIHADISTS & TERRORISTS

- **Mostly from other countries.
Not even Iraqis.**
- **Willing to die for their cause**
- **Willing to kill civilians; the Iraqis
don't like them.**
- **Will wait for us to make a
mistake.**



CRIMINALS

- Just like back home.
Everything from thieves
to murderers.
- Will do anything for
money.
- Help the Iraqi police to
lock these guys back up.
Crime is *their* fight.



ENEMY TACTICS

- Ambushes
- Attacks on static positions
- Improvised Explosive Devices (IED)
- Booby-traps



ENEMY TACTICS

- Ambushes
- Weapons
- Observation
- Signal Devices
- Overpasses and crowds
- Vehicles
- Cover and concealment
- Baiting and luring



Observation Post

2nd IED

1st IED

ENEMY TACTICS

- Ambushes (cont)
- Guardian Angels
- Assume that every Iraqi could take your life. Pay attention to patterns of life
- We will fire only once we have an identified target. FREs and terrorists would love for us to fire into a crowd. Don't let them win the psychological battle.

ENEMY TACTICS

Attacks on static positions

- Indirect fire
- Target infrastructure
- Human and vehicle bombs



VBIEDs

- Employment
 - Assume every vehicle is a threat.
 - Targets are key buildings/checkpoints – military AND civilian.
- Indicators
 - Be alert for individuals conducting surveillance or collecting information.
 - Look for evidence of “dry runs.” Vehicle bomb attacks require planning.
 - They will try to get close to their targets. Don’t let them.



IEDs



- **Characteristics**

- **Command detonated from overwatch positions**
- **Often used in conjunction with small arms**

- **Employment**

- **On any road where coalition will Pass - WATCH FOR BAIT!**
- **Becoming more sophisticated as time goes on.**
- **Be alert for secondary devices which go off after initial response.**



Suicide bomber vests found in a school

IEDs



**IED Hidden in Plaster
made to look like
concrete block on side of
road under debris
Garage Door opener
detonation device
(Notice Wire)**



IEDs



UNCLASSIFIED//FOR OFFICIAL USE ONLY

IEDs

- **130mm HE projectile in burlap bag (notice wires)**



- **130mm HE projectile in plastic bag.**

IEDs

IED Booby Trap 11 MAY 03



BOOBY TRAPS

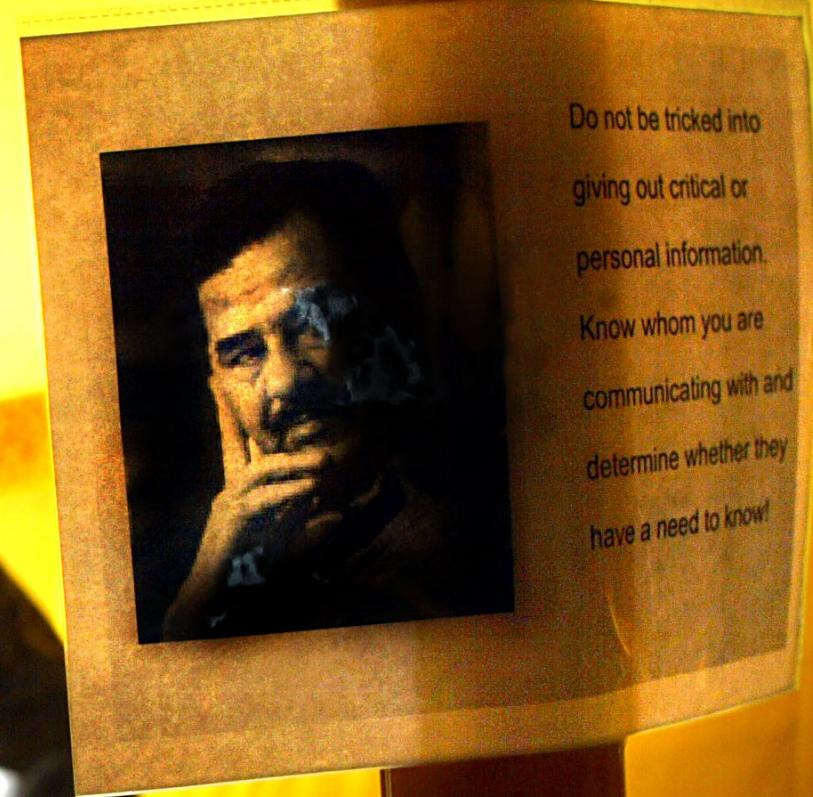
- **ANYTHING** can be booby trapped. If you didn't drop it, don't pick it up.



- Where are they found?
 - Weapons Caches
 - Abandoned buildings
 - Suspiciously parked vehicles
 - etc



OPSEC



Do not be tricked into giving out critical or personal information.

Know whom you are communicating with and determine whether they have a need to know!

INTELLIGENCE

- **Collections**
 - **Every Marine is an intel collector**
 - **Observe everything, admire nothing**
 - **You must interact with the people to get information. Be patient, relationships must be built.**

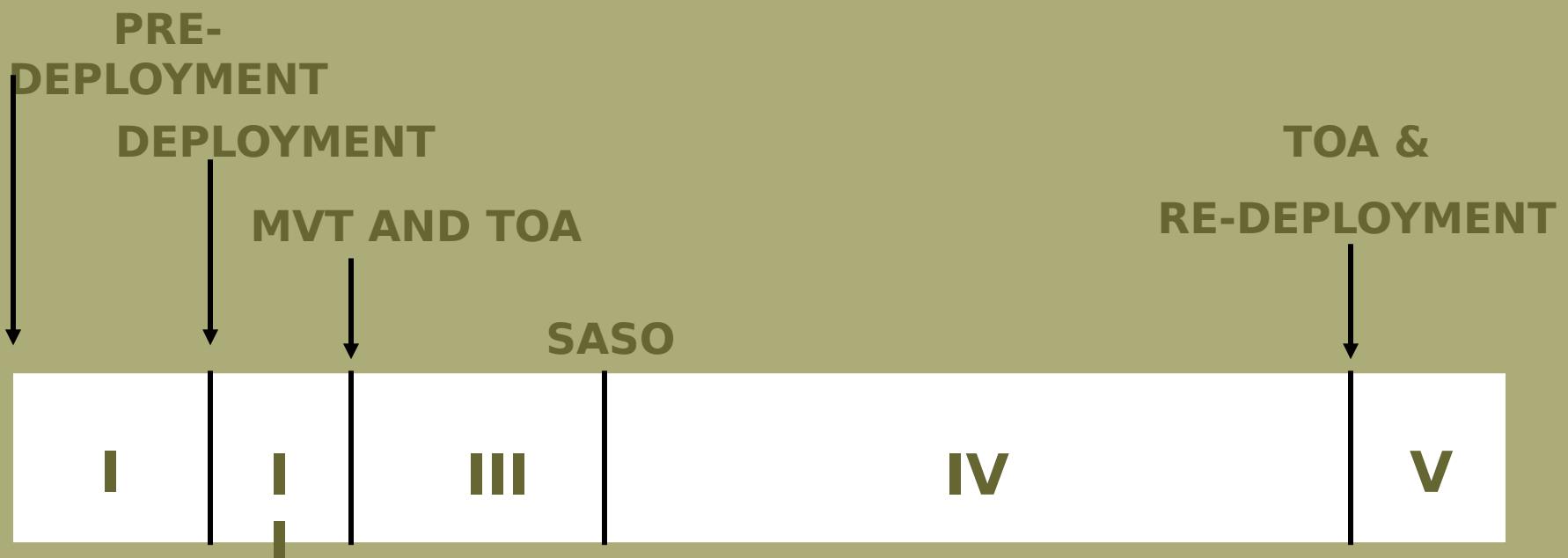


MISSION

- DURING MARCH 04 1ST MARDIV RELIEVES THE 82ND AIRBORNE DIVISION IN ZONE AND CONTINUES STABILITY AND SECURITY OPERATIONS **IN ORDER TO** ENABLE TRANSITION TO A RESTORED IRAQI CIVIL ADMINISTRATION IN ZONE.

EXECUTION

- FIVE PHASE OPERATION



ENDSTATE

- Work ourselves out of a job.
- IRAQIS patrolling the streets
- IRAQIS providing stability
- IRAQIS in charge of government
- IRAQIS free to choose their future

VISUALIZATION







SASO



REDEPLOYMENT



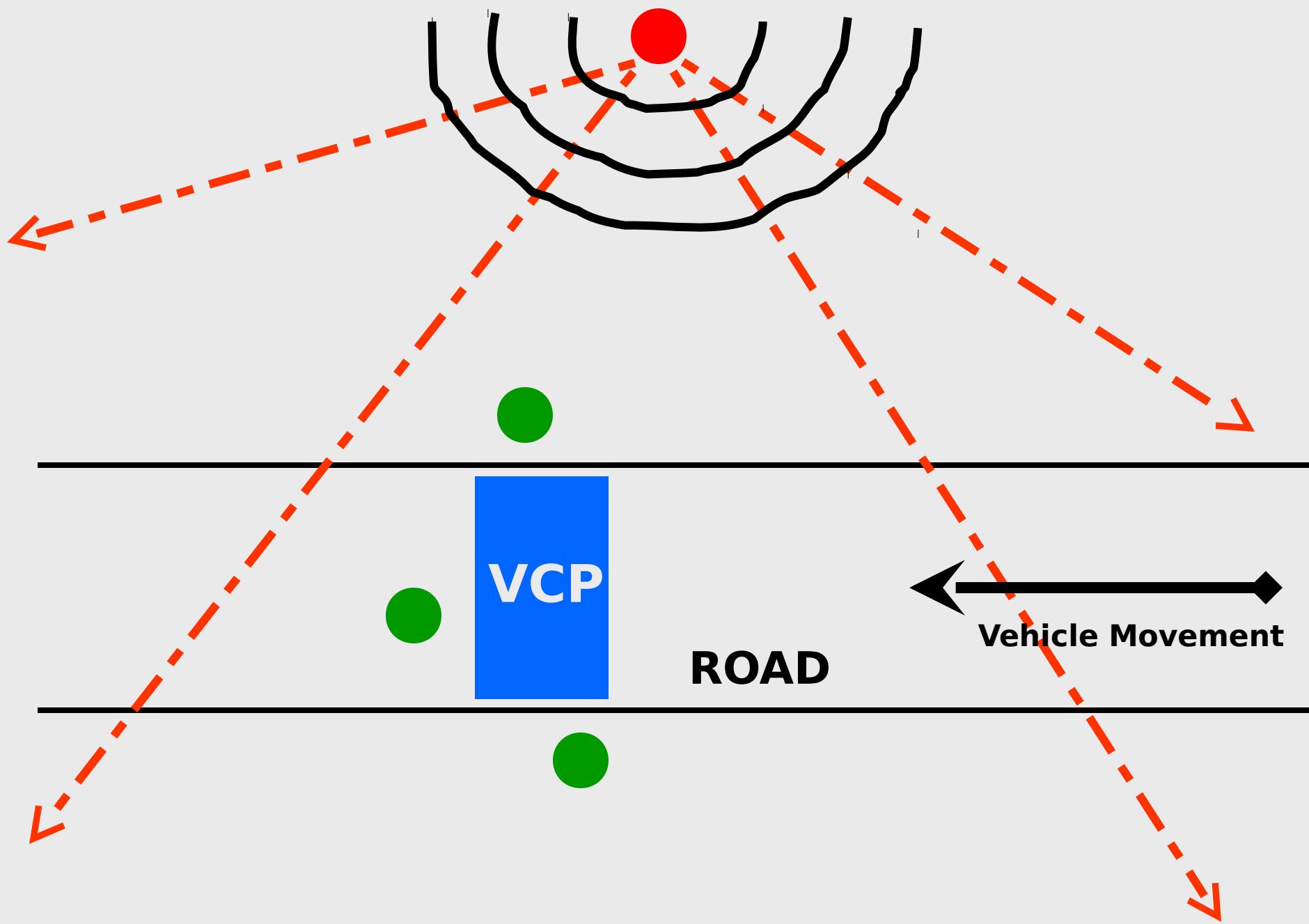
OPERATIONS

- Entry Control Points
- Vehicle Check Points
- Convoys
- Patrols
- Cordon and "Knock"

GUARDIAN ANGEL

- Marines hidden from view, in an overwatch position.
- Fully armed and able to communicate.
- Ready to sound the alarm and engage the threat so that our buddies can react.

• **ALWAYS**



3 FLAT ASS RULES FOR OUR OPERATIONS

- Unity of Command
- Geometry
- Guardian Angel

Entry Control Points

- One entry point.
- Dispersion
- Establish local QRF
- Offensive Capability
- Unity of Command
- Guard Mount/Rehearsal of IA Drills
- GUARDIAN ANGEL.

Vehicle Check Points

- Not established longer than 40 minutes
- Method to communicate with Iraqis.
- Treat the people with respect.
- Keep families together if possible.
- Do not search women unless required.
- IA drills rehearsed.
- GUARDIAN ANGEL

Convoys

- Designated, Rehearsed, Offensive, Dismounted capability.
- Designated convoy commander
- Convoy Order issued/IA drills rehearsed.
- All Ring Mounted Weapons Pointed Skyward
- Communications plan.
- Medevac plan briefed.
- Front, Flank, Rear Security.
- Do not fall for enemy traps.

Patrols

- Certified patrol leader designated.
- Patrol order issued/Inspection of all hands.
- IA drills rehearsed.
- Pre-Combat checks of all vehicles.
- Every Marine an intel collector.
- Medevac Plan.
- All around security.
- GUARDIAN ANGEL.

Cordon and Knock

- Bring translator.
- Treat people and property with respect.
- Don't separate father & family if possible.
- Women & children not to be detained.
- "Brush Off" plan ready and rehearsed.
- Medevac plan.
- Search procedures
- GUARDIAN ANGEL

HELICOPTER OPERATIONS



WHAT WE EXPECT FROM YOU:

- Initiative
- Aggressiveness
- Moral Judgment

DISCIPLINE

- There is a cost in blood for any lapse in discipline.
- Real discipline is SELF-Discipline. Marines and Sailors doing what is right without NCOs needing to baby-sit.

UNIFORM DISCIPLINE

- Look professional at all times
 - Chin strap under chin - ALWAYS (when helmet worn)
 - Sleeves down - ALWAYS (to prevent burns, bites, etc)
 - Flak jacket - SHUT when worn (with SAPI)
 - Dog Tag left boot- ALWAYS

UNIFORM DISCIPLINE

- Look professional at all times
 - Clean weapon - ALWAYS on safe except when firing and sighted in on specific target.
 - NEVER wear a “do rag” – it will get you killed. Silhouetted at night it looks like an enemy.

FIRE DISCIPLINE

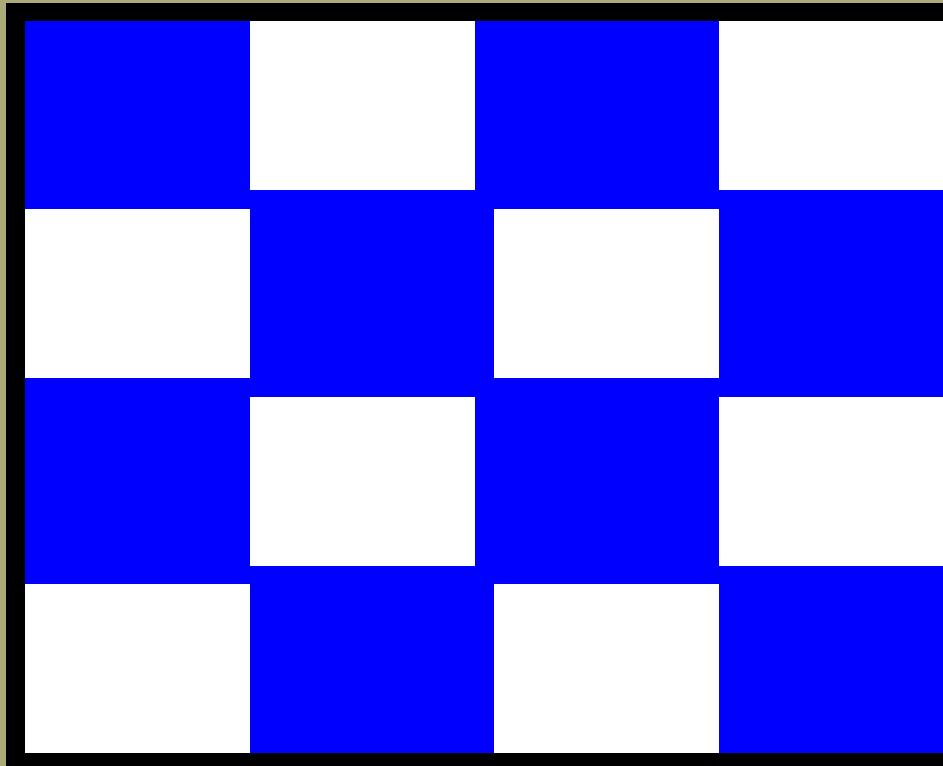
- Engage your brain before you engage your weapon
 - Use well-aimed shots
 - No room in this outfit for junior varsity
- Maintain a clean weapon with ammo on you or within 3 steps of you except when in the shower

VEHICLE DISCIPLINE

- Seat belt use dictated by convoy or patrol commander.
- Always wear your helmet in vehicles with chin strap fastened.
- Flak is required when outside our guarded compounds unless C.O. directs otherwise.
- Never leave vehicles unguarded outside our compounds.

VEHICLE DISCIPLINE

- Offload every bit of unneeded gear when going out on a mission. This is a pre-combat requirement.
- Every vehicle movement outside of a firm base is a combat operation.
- Only mission essential trips – no losing Marines for stupid reasons.
- Pre combat checks for men & equipment required.
- Vehicles never parked closer than 10 feet apart.



NOVEMBER

CP

BREAK



Administration and Logistics

Improved Living Conditions



Firm Base



- Contracted Chow Halls
- Clean Heads/Port a Johns
- Showers
- A/C In Living Space
- Mini PX/Exchange
- MWR Facilities



• **BILLETING**

A graphic overlay consisting of the word 'BILLETING' in a large, white, sans-serif font. Two white arrows point from the text towards the top and bottom of the word, indicating its meaning.

•CHOW HALL



•SHOWERS



•CHAPEL



•PX

PRESCRIBED LOAD INSPECTED



PROHIBITED ITEMS

- Cell phones, PDAs, Blackberrys or any type of 2 way communication device (The Enemy is Listening)
- Alcoholic Beverages
- Pornography (Including Internet Porn)
- Personal weapons
- Personal PT gear or Civies
- **PT Gear Authorized (Green on Green)**

NIPRNET COMPUTERS

- Workstations for official E-Mail only
- Internet Cafes for sending messages home:
 - NOT OK: Unit capabilities, current and future ops, timeframes, unit locations, photos of CPs/EPWs, negative ref to other military/gov't officials, racial slurs, pornography
 - Same rules apply to phones
- If you do not want it to appear in the newspaper, DO NOT SAY/WRITE IT!!!

Our Intent While At The Firm Bases

- a) Daily PT (Green on Green)**
- b) Daily Showers**
- c) Good Chow**

THE MISSION COMES FIRST !!!!!

MAIL



POSTAL FACTS

- FREE letter mail (Iraq to U.S)
- Units Mailing Address
- Write **Free Mail** Where Stamp Goes
- Approximately 3 Weeks For Letters
- Letters to Another Country are Full Postage
- Can Send and Receive Boxes up to 70 lbs.
Basically, Nothing Bigger than an MRE box
- All Boxes Have to be Inspected by Postal
(Full Postage is Required)
- You may NOT send or receive
 - **Firearms, ammo or explosives**
 - **Booze or any Alcoholic Beverages**
 - **Pornography**

DISBURSING

- Disbursing Services Will be Available
- Draw Pay for Health and Comfort Items
- Guidance will be Given by Your Unit Commanders

DON'T GET SOFT,

STAY TOUGH!

STAY FOCUSED!!!

YOUR PERSONAL READINESS

I

PHYSICAL

II

MENTAL

III

SPIRITUAL

Through
Spiritual



...We Grow Stronger

Searching



Finding...



While Deployed..









HELPING OTHERS

RELATIONSHIPS





No
Pressure

...

“I look upon the spiritual life of the soldier as even more important than his equipment.... The soldier's heart, the soldier's spirit, the soldier's soul are everything. Unless the soldier's soul sustains him, he cannot be relied upon and will fail himself and his country in the end.”

*General George C.
Marshall*





**FORCE HEALTH
PROTECTION**

Emergency Medical Care

- OIF had lowest died of wounds rate in history.
- Forward Resuscitative Surgical Suites (FRSS) located within the "Golden Hour".
- Air MEDEVAC

PARASITES

- Mosquitoes
 - Can carry Malaria, but proper prevention will keep us safe.
- Sandflies
 - Leishmaniasis
 - Sandfly Fever
 - USE DEET DAMNIT!!
- Schistosomiasis is a parasite found in standing fresh water.



DIARRHEA

- Prevention
 - Wash hands
 - Use your hand sanitizer

**That's why we
put it on the
prescribed
load!**



SKIN INFECTIONS

- Prevention
 - Wash your hands!
 - Change socks frequently
 - Use foot powder
- NO shower=NO excuse
 - Use sponge (Wet Wipes) daily for face, feet, armpits and crotch.
 - Brush and Floss your teeth



INSECT PESTS

- Flies!
- NOT a major disease vector, BUT THEY ARE



ANIMALS

- Rabies risk is high!
 - Dogs most common carriers overseas
- NO PETS or mascots!



WHAT YOU NEED TO DEPLOY



- Current Physical
- All Shots
- Dental Class II or better
- Six month's supply of prescription medicine, WITH written prescription.



REQUIRED SHOTS

- Yellow fever
- Tetanus/diphtheria
- Typhoid
- Polio
- Hepatitis A
- Hepatitis B (if at risk)
- Influenza
- MMR
- PPD
- Smallpox
- Anthrax



FAMILY PREPARATION

- TRICARE enrollment
- Registered with Key Volunteers
- Legal paperwork (power of attorney, etc)
- Financial plans
- Long talks with the family to get them ready for this mission.
- REMEMBER. It is often harder on them than on you. We **will** do right by our families.



ENVIRONMENT



Heat exhaustion =
Leadership failure to
monitor hydration



Rules of Engagement for Operation Iraqi Freedom II

How the ROE Applies to You
During Security and Stability
Operations

Self Defense



NOTHING in the ROE limits your right and obligation to use force necessary to defend yourself, your unit, and coalition forces!

Escalation of Force

- Use only the amount of force necessary to stop an attack or eliminate the threat of attack if time & situation allow



- **SHOUT**: verbal warning
- **SHOW**: your weapon and your intent to use it
- **SHOVE**: get physical
- **SHOOT**: aim center mass, shoot to kill

SHOVE



**JUST SHOOT IF YOU DON'T HAVE TIME TO GO
THROUGH THE STEPS (shout, shove, etc.)**

Defense of Others

- You are authorized to use force, up to and including deadly force, to defend:
 - US Citizens
 - EPWs/detained personnel
 - Members of relief organizations (Red Cross)
 - Civilians being attacked who may be seriously injured



Unknown Situations

- Stay firm
- Don't worsen the situation
- Carry out your orders and the CG's intent once you sort out the situation
- Keep it friendly if possible



Unknown Situations

- Scenario 1: A funeral procession is coming down the street. Iraqis are firing into the air with their AK-47's. What is the NCO response?
- Scenario 2: Anti-American demonstration, it's 120 degrees, things look like they could get worse...

Detention

- You may use force, up to and including deadly force to detain persons who:
 - (1) Interfere with the coalition mission
 - (2) Pose an important threat to security
 - (3) Possess information important to mission accomplishment or are a target of your raid
 - (4) Who have committed or are about to commit a serious offense (i.e. murder, rape, robbery)



Looting and Stealing by Marines

- Marines NEVER loot or steal anything.
- Immediately turn over all seized contraband to your commander.



Looting and Stealing by Iraqis

- Deadly force will not be used against looters.
- If they threaten harm to you or someone else, take them out using decisive force

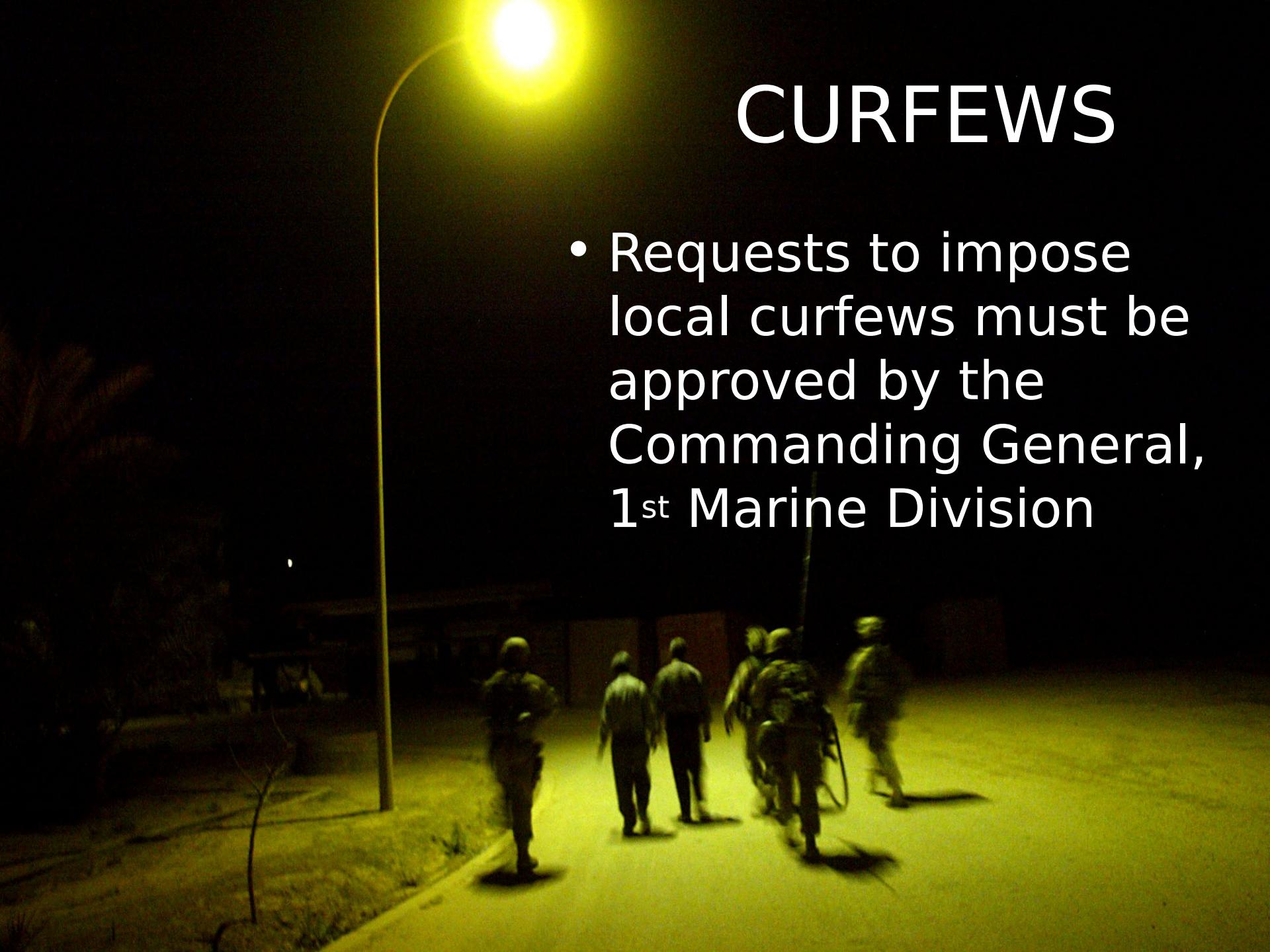


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CURFEWS

- Requests to impose local curfews must be approved by the Commanding General, 1st Marine Division



REMEMBER



- **We will not kill one innocent civilian in order to capture/kill an enemy. We must win the people to our side.**
- **Conduct yourself with dignity & keep our honor clean**
- **Comply with the Law of War and Rules of Engagement and report all violations**

PUBLIC AFFAIRS



“Share your
courage with
the world.”



Rule No. 1:

No wimps in front
of the camera.

Rule No. 2:

Know your job and
your mission!

(But don't spill the beans about
ongoing or future missions.)

Rule No. 3:

No better friend, no
worse enemy!

FIRST CONTACT

- When you come into contact with media during your mission:
 - Get their information and check their credentials
 - Report this information to your CO
 - Unless the media is acting in a suspicious manner or you feel uncomfortable with the questions they are asking, use the guidance given to share your courage and tell your story to the world.

BOWLING:



Stay in your lane!!!

ALPHABET SOUP:

OIC

SOP

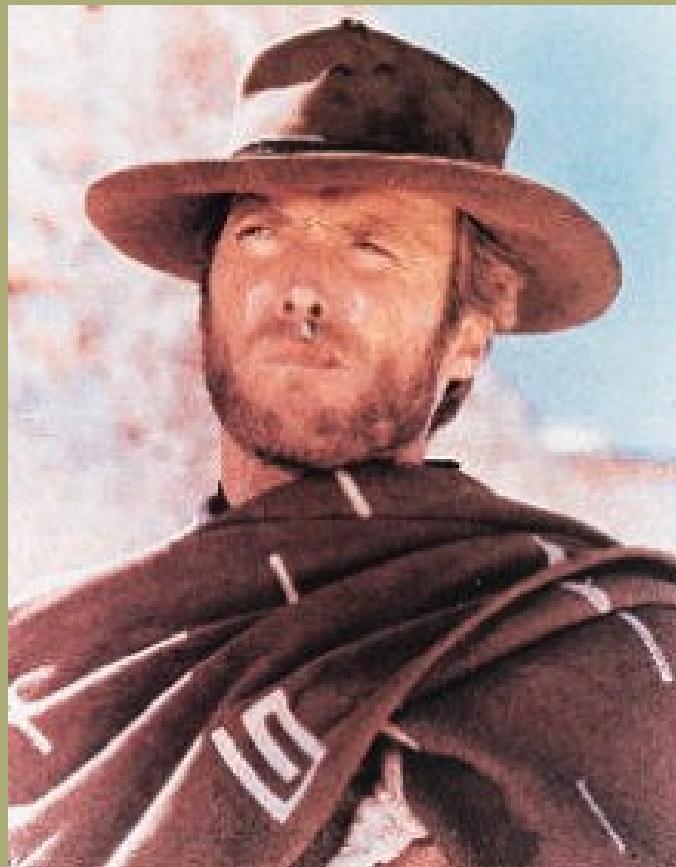
TAA

TTP

FDC

Avoid acronyms and
jargon!!!

CLINT EASTWOOD:



Always keep your cool!!!

007:



Know what is and isn't
OPSEC!!!

Don't speculate!!!

“If I had to guess...”

“Hypothetically...”

“Maybe if...”

SEA STORIES:

Longbeard
8pt
Black Powder
Orange County, NC
11/11/2000



Tell the truth!!!

PLEAD THE FIFTH:

It's OK to say you don't
know!!!

If you don't want to read about it, don't say it!!!

A14 WEDNESDAY, MARCH 6, 2002 **R DM VA**

WAR AGAINST TERRORISM

THE WASHINGTON POST

U.S. Forces Capture Al Qaeda Arms Cache In Pressing Advantage

MILITARY, From A1

Sen. a senior defense official said.

The operation, which involves more than 1,000 U.S. troops and another 1,000 Afghan and allied forces, constitutes the largest ground offensive of the five-month-old Afghan war and the most intensive bombing raid in nearly two months. U.S. military planners launched the attack after collecting intelligence on al Qaeda forces regrouping in the area located south of the provincial capital of Gardez.

At a Pentagon news conference, Air Force Brig. Gen. John W. Rose Jr., deputy director for current operations on the Joint Chiefs of Staff, told reporters that the airstrikes had begun to soften enemy forces in at least some locations. "But there is still a lot of work to do," he said. "We are far from done."

Rose showed video footage of Air Force and Navy fighter jets blasting what was described as an enemy position dug into mountainous terrain and a mortar site in a building.

An Associated Press reporter accompanying U.S. forces in the anti-terror command and soldiers acknowledging that they had initially encountered far stiffer resistance than expected.

An opening advance on Saturday by Afghan and U.S. Special Forces intended to flush out suspected al Qaeda fighters from the town of Sir Lankhel, was thwarted when enemy gunfire kept coalition troops pinned down for hours. Elements of the 10th Mountain Division also were reported stopped in their tracks Saturday in a 12-hour battle outside the town of Wardak. Mortar fire and several RPG-carrying grenades landed as close as 15 yards to their position, and 13 American soldiers were wounded.

"I don't think we knew what we were getting into this time, but I think we're beginning to adjust," said Capt. Mark Nielsen, 48, from Indianapolis.

One U.S. command, Chief Warrant Officer Stanley L. Harriman, was killed Saturday by mortar fire as his unit and Afghan troops attempted to move against an al Qaeda position.

U.S. field commanders sounded somewhat yesterday that launching air assaults had since taken their toll on enemy fighters and were easing the way for ground troops.

Some Afghan leaders have been less than optimistic about the Americans' ability to finish the battle quickly, in part because they said al Qaeda forces have been able to bring in significant supplies and reinforcements.

The final outcome is clear. "We're going to kill or capture all of the al Qaeda force," one senior official said. "The only thing that is unclear is how long that will take, because there are so many unknowns."

Al Qaeda fighters have been able to move supplies and reinforcements fighters through the hard-to-patrol mountains of eastern Afghanistan, Wardak said. At first, they were moving the supplies by cars and other vehicles, but over time they had to resort to donkeys and men on foot. Most of the reinforcements have come from Paktia, a neighboring province to the south. And the terrain is rugged, arid and often forested where it is really hard to see and check for supplies coming in."

Wardak, who on Sunday predicted the battle would be over in four days, revised his forecast in light of the slower progress. "At least one week more," he said.

How Combat Mission Unfolded

A Pentagon official yesterday gave a detailed description of the first combat mission in Afghanistan that resulted in battlefield fatalities Monday. At least four Chinook MH-47 helicopters took part in the mission to flush out al Qaeda fighters from the Shahikot mountains. Seven U.S. servicemen were killed and about 40 wounded.

FIRST INCIDENT
5:30 pm local time

Two Chinook helicopters attempt to land in combat zone to insert U.S. troops.

One helicopter takes groundfire.

One soldier is killed either by groundfire or in fall from a helicopter.

One helicopter develops problems and lands a short distance away. The other takes on the crew, returns to the combat area and disperses troops.

SECOND INCIDENT
9:00 pm local time

Two Chinook helicopters enter combat zone several miles from first landing to insert U.S. troops.

One helicopter is hit by a rocket-propelled grenade or machine gun fire and makes a hard crash-landing.

EXTRACTION/RESCUE
Hours later

One or two helicopters land in the combat zone. The crew of one helicopter involved in the fighting picks up the body of the dead soldier. All troops, including the wounded, are extracted.

Both helicopters disperse troops. The troops take enemy fire and six are killed in the clash; 11 are wounded.

One helicopter takes off, but the one hit during the landing remains on the ground.

For mission location, see map below.

Area of U.S., allied operation
Area of al Qaeda concentrations
Allied Afghans blocking escape routes

Mondays helicopter incident in this area

Anti-al Qaeda actions continued in area yesterday

Set-o-Kandaw

PAKISTAN

AFGHANISTAN

Gardz

Chahar

250 MILES

THE WASHINGTON POST

Soldiers of the 101st Airborne Division carry to safety a comrade wounded by shrapnel in Afghanistan on Monday.

PHOTO BY MARK NIELSEN

Correspondent Peter Baker in Gardez contributed to this report.

DIVISION SERGEANT MAJOR



WHY WE ARE GOING BACK

????????????????????????????????????

????????????????????????????????????

????????????????????????????????????

????????????????????????????

Oath of Enlistment

I, _____, do solemnly swear that I will support and **defend the constitution of the United States against all enemies foreign and domestic**; that I will bear true faith and allegiance to the same; and that I will obey the orders of the President of the United States and the orders of the officers appointed over me, according to the

THE 3 KEYS TO SUCCESS

- 1. Perseverance
- 2. Professionalism
- 3. Teamwork

Perseverance

Marines don't know
how to fail

We are not allowed to
fail

We will succeed

Professionalism

PROFESSIONAL
STATUS, METHODS,
CHARACTER OR
STANDARDS

Teamwork





GUADALCANAL